## Message Text

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**ACTION EUR-25** 

INFO OCT-01 ISO-00 CIAE-00 PM-07 INR-10 L-03 NEA-11

NSAE-00 PA-04 RSC-01 PRS-01 SPC-03 USIA-15 TRSE-00

SAM-01 SAJ-01 FEA-02 EB-11 CIEP-02 SS-20 NSC-10 SCI-06

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E.O. 11652: GDS, 12/31/80

TAGS: MARR, US, NATO

SUBJECT: CEP: REHEARSAL AND REVIEW OF NATO CRISIS MANAGEMENT PROCEDURES IN REGARD TO OIL, 31 JANUARY-1FEBRUARY 1974

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B. STATE 021279

STATE PLEASE PASS FEDERAL ENERGY OFFICE-ATTN: R. EBEL

SUMMARY: NATIONAL EXPERIENCE DURING CURRENT OIL CRISIS FACILITATED DISUCSSIONS ON THE CRISIS MANAGEMENT ARRANGEMENTS REQUIRED AT NATO, EXPECIALLY DURING THE PERIOD OF TRANSITION FROM OECD TO NATO MANAGEMENT. ORGANIZATIONAL AND PROCEDURAL FACTORS HAVE BEEN IDENTIFIED FOR EVALUATION BY THE PETROLEUM PLANNING COMMITTEE. END SUMMARY. CONFIDENTIAL

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1. THE OBJECTIVE OF THE REHEARSAL WAS TO IDENTIFY AND REFINE THE PROCEDURAL ARRANGEMENTS NEEDED TO COPE WITH AN OIL CRISIS AT THE NATO LEVEL (REF A). THE SUGGESTED OIL CRISIS WAS DESCRIBED UNDER TWO SITUATIONS: SITUATION

A INVOLVED A LOSS OF ONE-THIRD OF NORMAL OIL SUPPLIES TO NATO EUROPE FOR THE LAST 3 MONTHS, A TOTAL EMBARGO OF OIL TO NORTH AMERICA FROM NON-NATO SOURCE, AND A PLITICO-MILITARY CONFRONTATION BETWEEN NATO AND THE WARSAW PACT COUNTRIES. SITUATION B MIRRORED SITUATION A, EXCEPT THAT THERE WAS NO IMMINENT RISK OF A POLITICO-MILITARY CONFRONTATION.

- 2. THE PARTICIPANTS (SCEPC AND PPC NATIONAL REPS, OIL EXPERTS FROM CAPITALS, IS AND IMS) WERE DIVIDED INTO THREE GROUPS. GROUP I CONCENTRATED ON THE PROCEDURAL AND ORGANIZATIONAL ARRANGEMENTS REQUIRED AT THE NATO LEVEL; GROUP II CONCENTRATED ON THE INFORMATION REQUIREMENTS AT THE NATO LEVEL; AND GROUP III WAS CONCERNED WITH WHAT NATO COULD DO TO MAINTAIN AND, IF NECESSARY, ENHANCE THE DEFENSE CAPABILITY OF THE ALLIANCE BY RECOMMENDING TO MEMBER GOVERNMENTS WHATEVER ACTION THEY MIGHT TAKE INDIVIDUALLY OR COLLECTIVELY OR IN OTHER INTERNATIONAL FORA IN REGARD TO OIL.
- 3. ALL THREE GROUPS FOUND THAT THE NATO RESPONSE WOULD DIFFER SUBSTANTIALLY, DEPENDING ON WHETHER THE OECD AND THE EEC WERE OPERATING EFFECTIVELY. IF THE OECD MACHINERY WAS OPERATING EFFECTIVELY, THERE WOULD BE LITTLE REQUIRED OF NATO OTHER THAN KEEPING ABREAST OF DEVELOPMENTS. IF NOT, NATO WOULD THEN BE REQUIRED TO TAKE SPECIFIC ACTIONS TO BRING ABOUT A SMOOTH TRANSITION FROM OECD MANAGEMENT OF THE CRISIS TO NATO MANAGEMENT.
- 4. IF NATO HAD TO ASSUME CRISIS MANAGEMENT RESPONSIBILITY, MAJOR POLITICAL CONSIDERATIONS WOULD EMERGE, IN THAT NATO WOULD ALSO HAVE TO ASSUME CERTAIN RESPONSIBILITIES TOWARDS NON-NATO MEMBERS. MOREOVER, THE FACT THAT THE OIL PRODUCING COUNTRIES ARE PROGRESSIVELY ASSUMING OWENERSHIP OF CRUDE OIL PRODUCTION REDUCES THE DEGREE OF CONTROL NATO COUNTRES ARE ABLE TO ASSERT OVER THEIR OIL SUPPLIES. GROUP I RECOMMENDED THAT THE SENIOR COMMITTEE AND THE PPC SHOULD, CONFIDENTIAL

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TOGETHER WITH REPRESENTATIVES FROM THE OIL INDUSTRY, STUDY THESE POLITICAL CONSIDERATIONS AND OIL OWNERSHIP IMPLICATIONS FURTHER

5. GROUP II FOUND THAT INFORMATION ON STOCKS PRESENTLY BEING GATHERED BY THE OECD AND NATO ESSENTIALLY WAS ADEQUATE, BUT THAT THE FORM OF PRESENTATION MIGHT BE REVIEWED, TO INSURE THE HIGHEST DEGREE OF RESPONSIVENESS. THE CURRENT OECD QUESTIONNAIRE AND THE NATO SLATES 1 (CRUED OIL) AND 2 (PRODUCTS) GENERALLY ARE COMPATIBLE, AND THE SUBSTITUTION OF THE SLATES FOR THE QUESTIONNAIRE, SHOULD CRISIS MANAGEMENT

EVOLVE FROM THE OECD TO NATO, SHOULD BE TROUBLE-FREE.
YET GROUP II ALSO POINTED OUT THAT THE OECD WOULD BE
UTILIZING ITS INTERNATIONAL INDUSTRY ADVISORY BODY (IIAB)

TO GATHER INFORMATION ON THE NON-NATO AREAS, AND NATO WOULD HAVE TO HAVE IN PLACE ITS OWN MEANS FOR THE GATHERNG OF SUCH INFORMATION. IN ADDITION, NATO WOULD HAVE TO BRING IN A STAFF OF EXPERTS TO COLLATE AND EVALUATE THE INFORMATION DERIVED FROM RESPONSES TO SLATE 1 AND 2.

6. GROUP III, IN REVIEWING WHAT INDIVIDUAL OR COLLECTIVE
ACTIONS THE MEMBER GOVERNMENTS MIGHT TAKE, PUT FORWARD
A SERIES OF RECOMMENDATIONS, INCLUDING: A) THAT THERE
SHOULD BE FULL COORDINATION, TO THE EXTENT POSSIBLE, OF
MEASURES TAKEN TO CONROL DOMESTIC CONSUMPTION; B)
THAT MEASURES FOR CONTROLLING BUNKERING MUST BE COORDINATED; C) THAT COLLECTIVE MESURES BE TAKEN TO INSURE
THAT MILITARY OIL SUPPLY CONTRACTS ARE FULFILLED; AND
D) IDENTIFICATION OF POSSIBLE ESSENTIAL CIVIL REQUIREMENTS
FOR SUPPORT OF THE DEFENSE CAPACITY IN IN THE CONTEXT OF ALLOCATING
OIL SUPPLIES TO THE CIVIL SECTOR.

7. A FULL RECORD OF THE MEETING WAS TAKEN AND WILL BE PUBLISHED IN THE AC/98 SERIES, TOGETHER WITH THE THREE WORKING GROUP REPORTS (BEING POUCHED), AND WILL BE TAKEN UP AT THE NEXT SCEPC POLICY

<< END OF DOCUMENT >>

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LONDON **OECD PARIS** EC BRUSSELS **USNMR SHAPE**  TO OIL, 31 JANUARY-1FEBRUARY

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